



## San Bernardino LAFCO Fiscal Indicators

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### City of Big Bear Lake

Report Created:11/3/2016

The City of Big Bear Lake operates with governmental funds and reports one major business-type activity: water utility. The City provides sewer collection and the Big Bear Area Regional Waste Water Authority provides waste water treatment which are user fees collected on the property tax bill. The City provides park and recreation services although the Big Bear Valley Recreation and Park District ("Park District") overlays the City and has facilities within the City. As a municipality, the City is responsible for law enforcement within its boundaries and has chosen to contract with the County for law enforcement services. The City's Department of Water and Power provides retail water service within and outside of the City boundaries (link below). The Big Bear Lake Fire Protection District is a subsidiary district of the City, in which the city council is the ex-officio board of directors of the District (link below). Other Post Employment Benefits (OPEB) obligations are not identified in the City's audits. Redevelopment activities have been removed for all years to normalize for the dissolution of redevelopment agencies effective February 1, 2012.

[Big Bear Lake Fire Protection District](#)

[City of Big Bear Lake - Department of Water and Power](#)



## City of Big Bear Lake

Report Created:11/3/2016

### Change in Assessed Value

#### Description

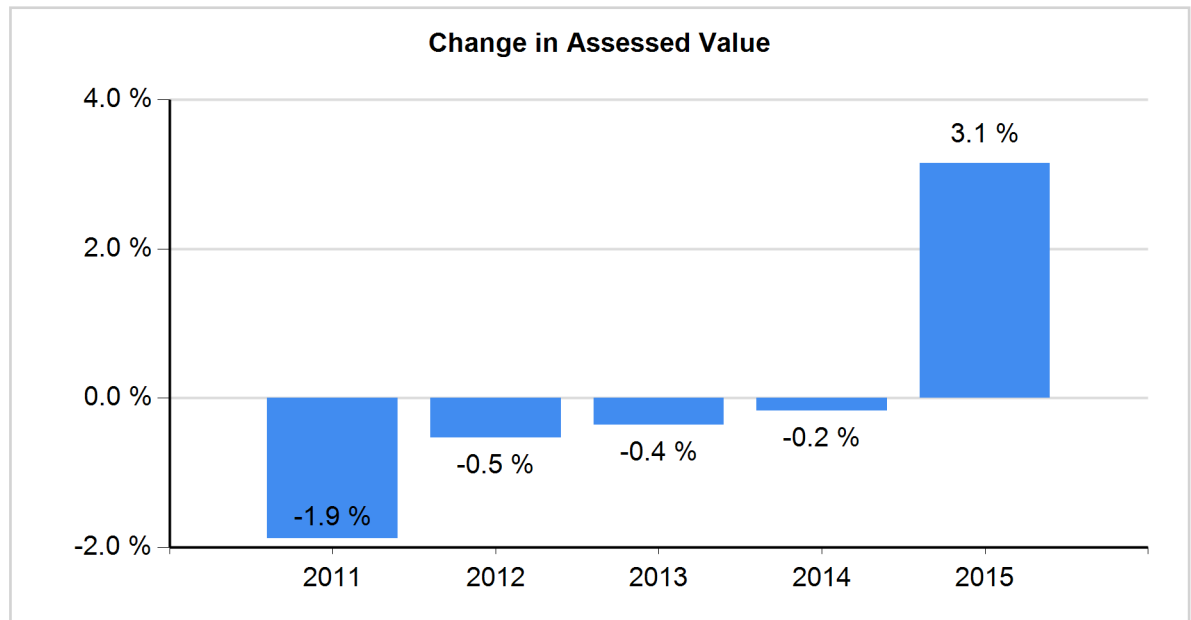
There is a correlation between assessed property value and the receipt of the general property tax levy.

#### Formula:

change in tax roll  
value/beginning tax  
roll value

#### Source:

County Auditor -  
Agency Net  
Valuations



2011	2012	2013	2014	2015
(\$43,539,940)	(\$12,144,210)	(\$8,214,579)	(\$3,909,002)	\$74,534,510
\$2,316,895,484	\$2,304,751,274	\$2,296,536,695	\$2,292,627,693	\$2,367,162,203
-1.9%	-0.5%	-0.4%	-0.2%	3.1%

#### Agency Response



## City of Big Bear Lake

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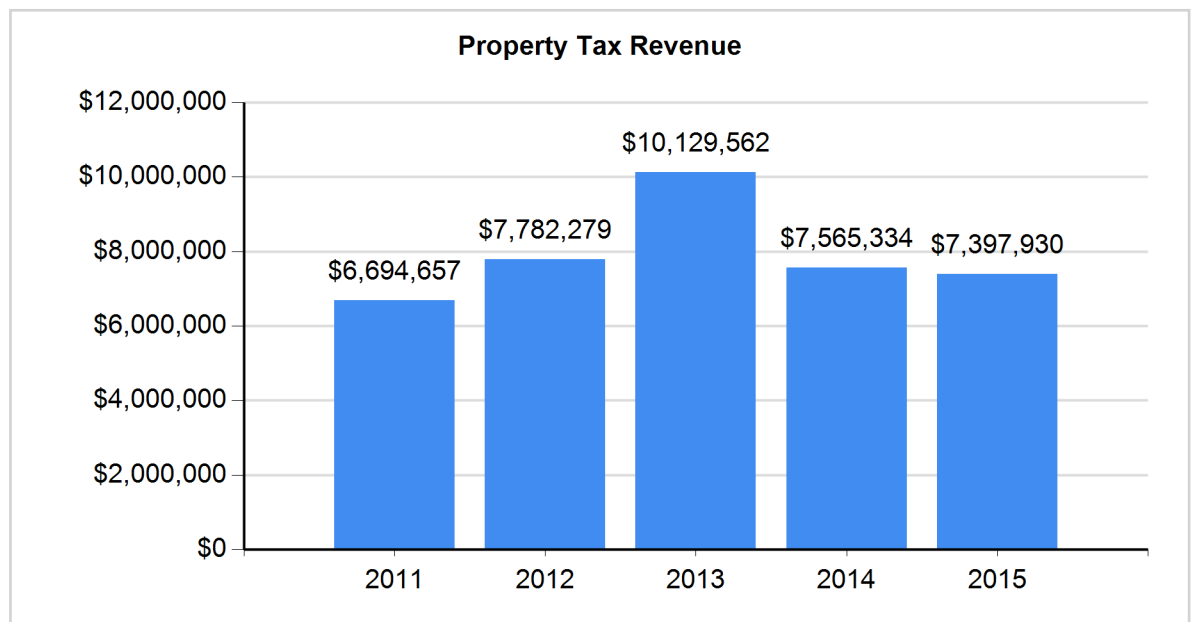
### Property Tax Revenue

#### Description

This indicator will have more importance for those agencies heavily reliant upon property tax revenues. As this revenue source is relatively stable and lags about two years behind changes in market conditions, this indicator can potentially depict the level of stability of an agency's revenue base.

**Formula:**  
property tax revenue

**Source:**  
Statement of  
Activities; Statement  
of Revenues,  
Expenditures and  
Changes in Fund  
Balance/Net Position



#### Agency Response

Property Tax Revenue for 2013 increased as a result of one-time revenue being distributed to taxing entities as part of the statewide dissolution of redevelopment agencies which is evident in the graphical displays of property taxes for both the City and Fire Protection District.



## City of Big Bear Lake

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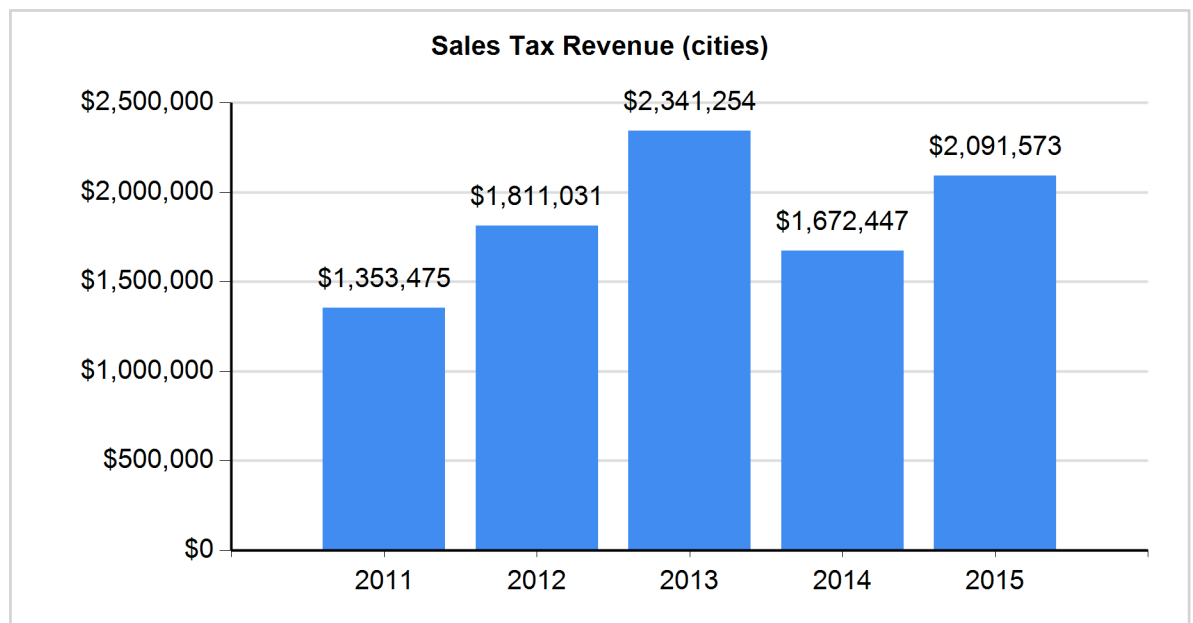
### Sales Tax Revenue (cities)

#### Description

This indicator can help agencies determine the levels of sales tax revenue that are more sensitive to changes in the economic conditions, possibly impacting their abilities to fund and provide services.

**Formula:**  
sales tax revenue

**Source:**  
Statement of  
Activities



#### Agency Response



## City of Big Bear Lake

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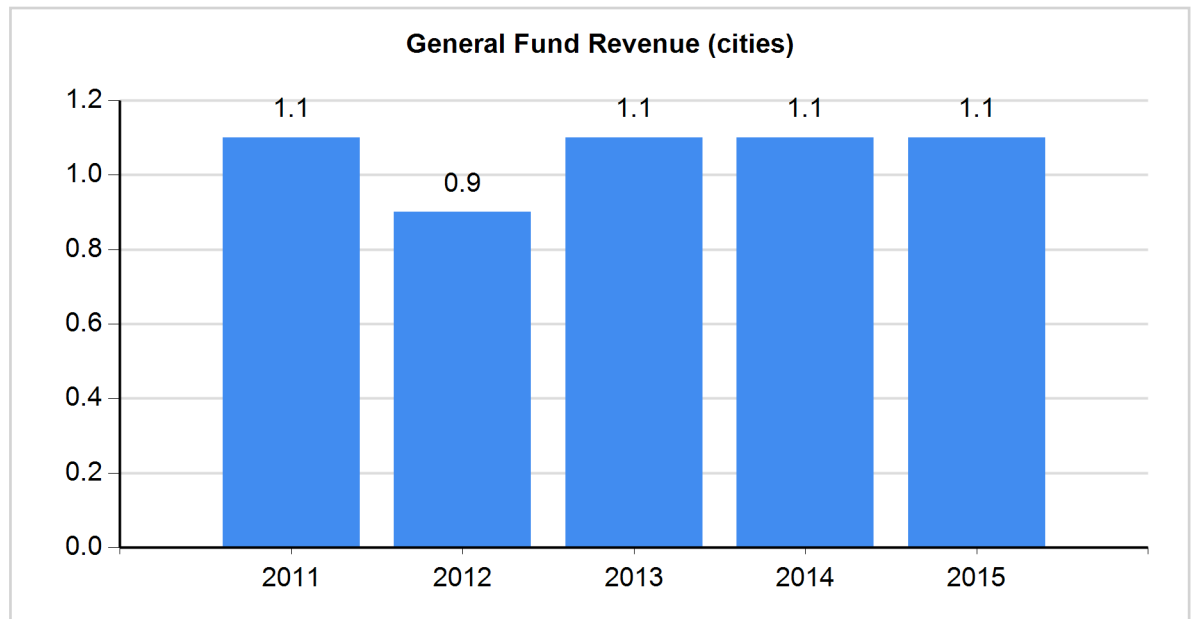
### General Fund Revenue (cities)

#### Description

In most cases, as the percentage of general revenues decreases, a local government loses its ability to respond to changing conditions and to citizens' needs and demands. Decreases in general revenue may also indicate over-dependence on external revenues which are often restricted in nature and could signal future difficulty in maintaining service levels. A ratio of one or higher indicates that the service is self-supporting.

**Formula:**  
general fund  
revenue/general fund  
expenditures

**Source:**  
Statement of  
Revenues,  
Expenditures and  
Changes in Fund  
Balance



2011	2012	2013	2014	2015
\$11,702,428	\$10,425,751	\$11,941,018	\$12,383,818	\$12,451,342
\$10,792,619	\$11,372,830	\$11,240,737	\$10,898,135	\$11,204,403
1.1	0.9	1.1	1.1	1.1

#### Agency Response



## City of Big Bear Lake

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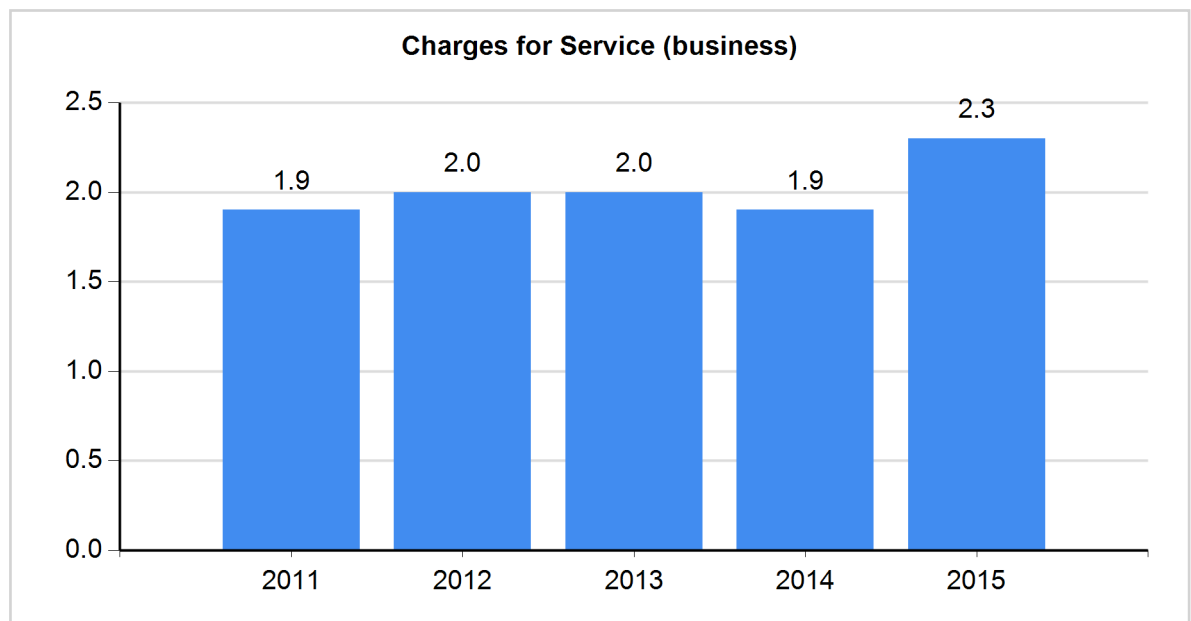
### Charges for Service (business)

#### Description

Addresses the extent to which charges for service covered total expenses. A ratio of one or higher indicates that the service is self-supporting.

**Formula:**  
charges for  
service/operating  
expenses (minus  
depreciation)

**Source:**  
Statement of  
Activities; Statement  
of Cash Flows



2011	2012	2013	2014	2015
\$10,249,111	\$10,798,375	\$11,074,060	\$11,289,469	\$11,601,562
\$5,503,013	\$5,417,348	\$5,447,775	\$5,832,013	\$5,127,197
1.9	2.0	2.0	1.9	2.3

#### Agency Response



## City of Big Bear Lake

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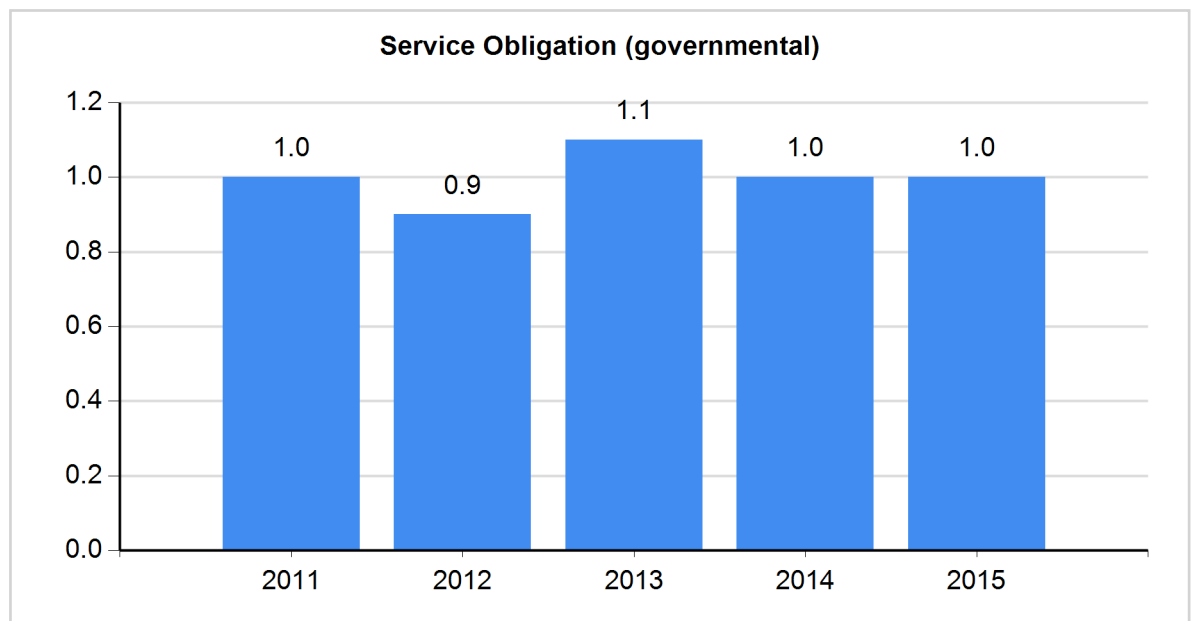
### Service Obligation (governmental)

#### Description

Measures whether or not a government's annual revenues were sufficient to pay for annual operations. A ratio of one or higher indicates that a government lived within its annual revenues.

**Formula:**  
operating  
revenue/operating  
expenditures

**Source:**  
Statement of  
Revenues,  
Expenditures and  
Changes in Fund  
Balance



2011	2012	2013	2014	2015
\$25,169,968	\$25,383,725	\$30,226,080	\$29,422,160	\$28,908,767
\$24,516,118	\$26,900,632	\$28,294,986	\$30,039,195	\$29,845,245
1.0	0.9	1.1	1.0	1.0

#### Agency Response

LAFCO Comment: The City identifies its wastewater service as a governmental function due to the wastewater user fees being collected on the property tax bill.



## City of Big Bear Lake

Report Created:11/3/2016

### Liquidity

#### Description

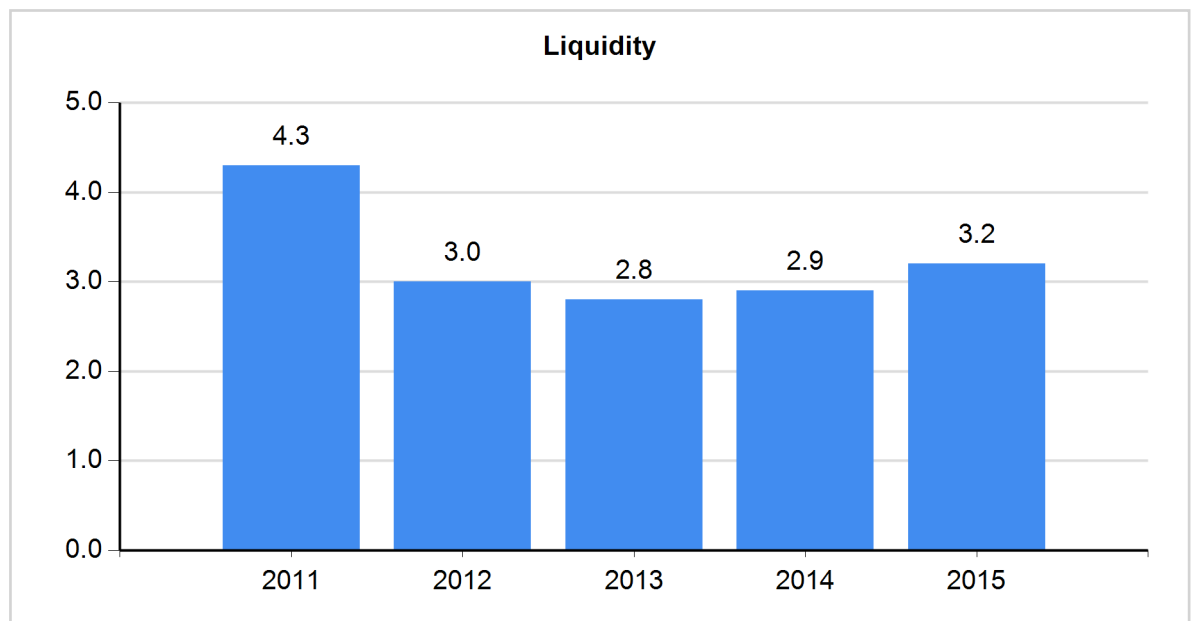
Measures a government's ability to meet its short-term obligations. A high ratio suggests a government is able to meet its short-term obligations.

#### Formula:

cash & investments  
(does not include  
fiscal agents,  
restricted, or  
fiduciary)/current  
liabilities

#### Source:

Statement of Net  
Position



2011	2012	2013	2014	2015
\$34,707,098	\$22,308,378	\$21,968,430	\$21,244,380	\$20,729,790
\$8,045,447	\$7,353,271	\$7,902,610	\$7,277,796	\$6,558,914
4.3	3.0	2.8	2.9	3.2

### Agency Response





## City of Big Bear Lake

Report Created:11/3/2016

### Change in Cash and Cash Equivalents (business)

#### Description

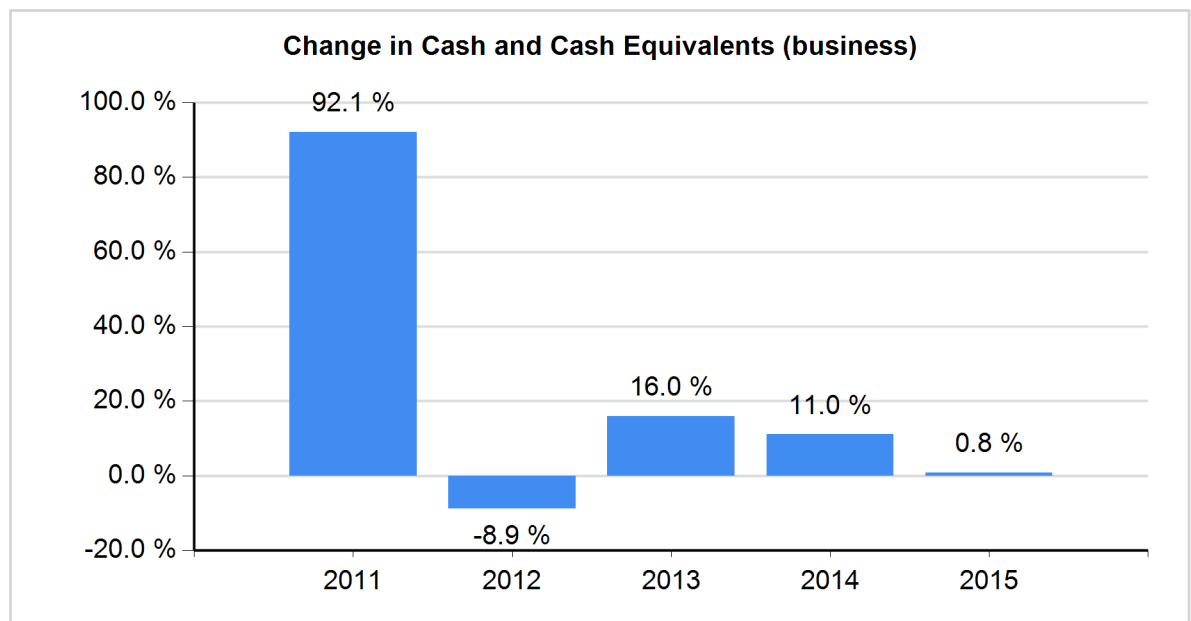
Cash and cash equivalents are the most liquid assets of an agency's assets and can be readily converted into cash. A positive percent change indicates that a government's cash position has improved.

#### Formula:

change in cash &  
cash  
equivalents/begin  
cash & cash  
equivalents

#### Source:

Statement of Cash  
Flows



2011	2012	2013	2014	2015
\$4,300,319	(\$794,427)	\$1,304,866	\$1,045,834	\$89,359
\$4,670,199	\$8,970,518	\$8,176,091	\$9,480,957	\$10,526,791
92.1%	-8.9%	16.0%	11.0%	0.8%

#### Agency Response

The increase in cash in 2011 is a change from a pooled cash account to a separate bank account for the business-type activities.



## City of Big Bear Lake

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### Debt Service (governmental)

#### Description

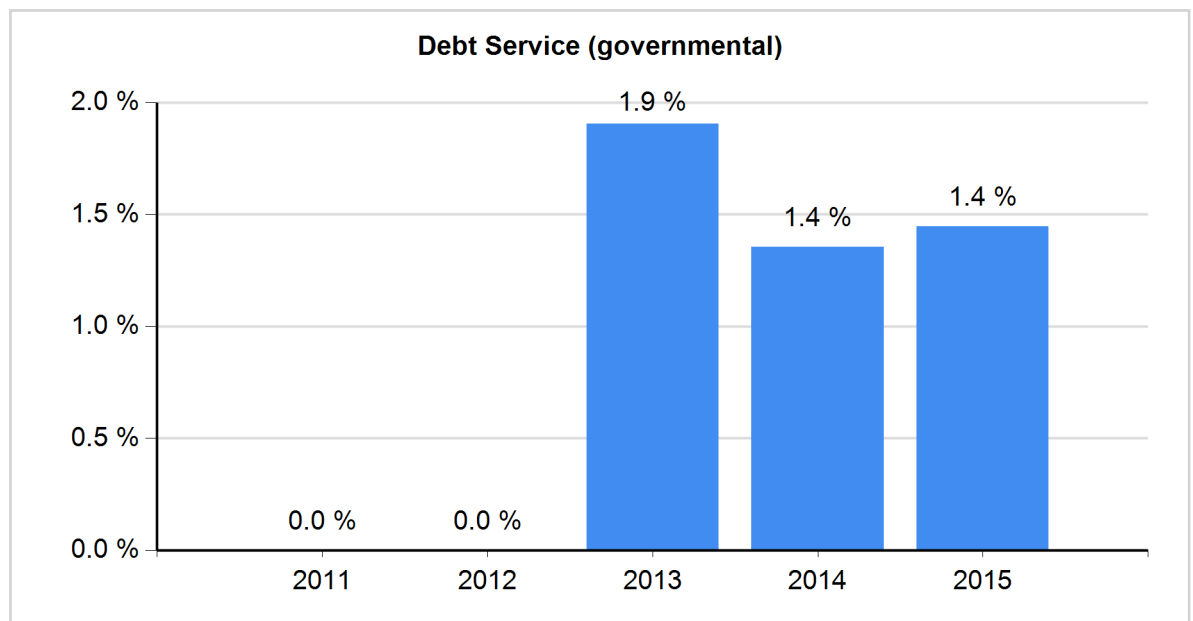
Looks at service flexibility by determining the amount of total expenditures committed to annual debt service. Service flexibility decreases as more resources are committed to annual debt service.

#### Formula:

debt  
service/operating  
expenditures

#### Source:

Statement of  
Revenues,  
Expenditures and  
Changes in Fund  
Balance



2011	2012	2013	2014	2015
\$0	\$0	\$538,900	\$407,255	\$432,030
\$24,516,118	\$26,900,632	\$28,294,986	\$30,039,195	\$29,845,245
0.0%	0.0%	1.9%	1.4%	1.4%

#### Agency Response

The City's graphical display of governmental debt service shows new debt in 2013. This is also part of the dissolution of the City's redevelopment agency. The Department of Finance disallowed debt service payments as an enforceable obligation of the successor agency; thus, the City assumed responsibility for the obligation. This obligation will be paid off February 1, 2016.



## City of Big Bear Lake

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### Debt Service (business)

#### Description

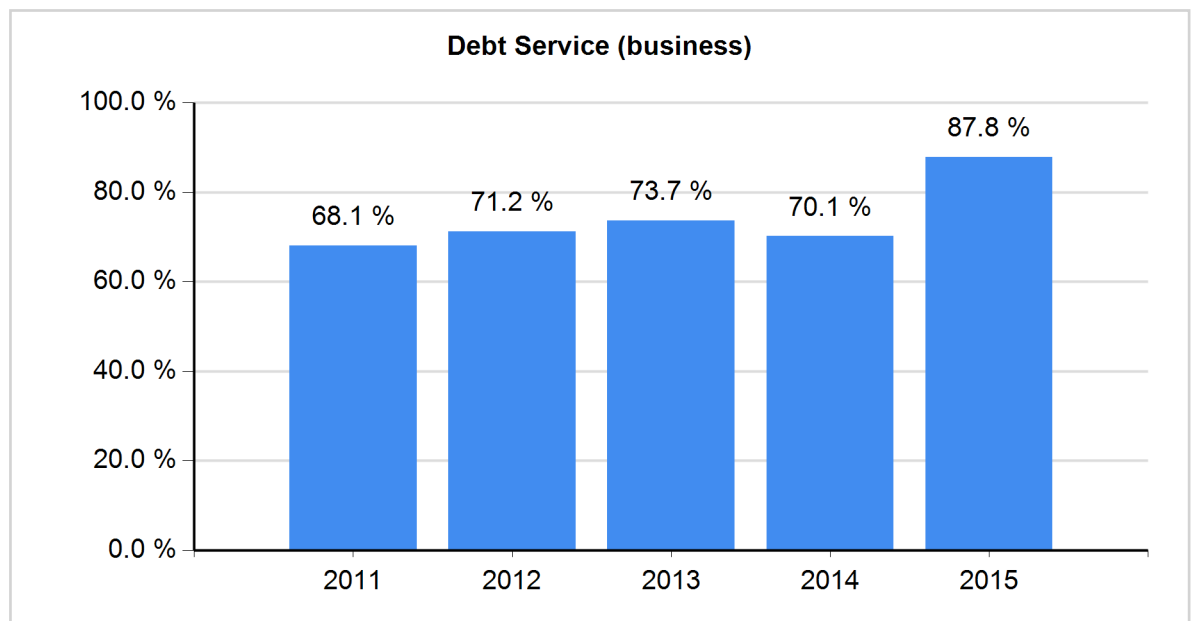
Looks at service flexibility by determining the amount of total expenses committed to annual debt service. Service flexibility decreases as more resources are committed to annual debt service.

#### Formula:

debt  
service/operating  
expenses (minus  
depreciation)

#### Source:

Statement of Cash  
Flows; Statement of  
Activities



2011	2012	2013	2014	2015
\$3,746,943	\$3,854,794	\$4,013,227	\$4,089,631	\$4,501,143
\$5,503,013	\$5,417,348	\$5,447,775	\$5,832,013	\$5,127,197
68.1%	71.2%	73.7%	70.1%	87.8%

#### Agency Response



## City of Big Bear Lake

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### Pension Payments

#### Description

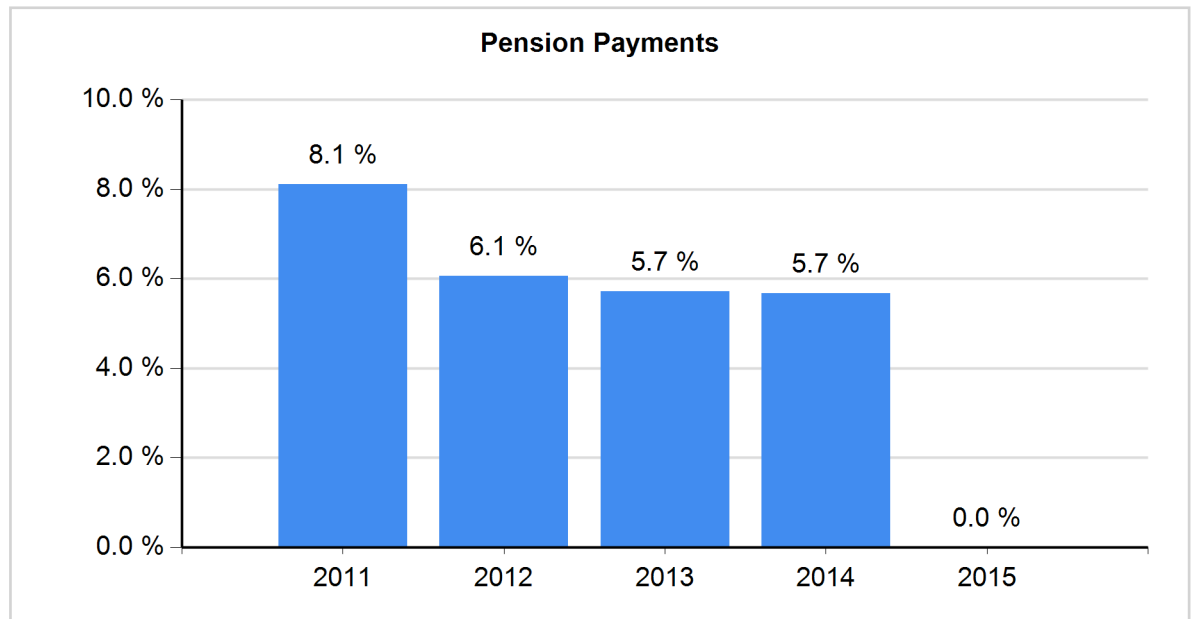
This indicator depicts the relationship between the pension payments as a percentage of an agency's total revenues. Due to pending updates to pension reporting requirements, the Pension Payments indicator does not show data for 2015. GASB 68 revised and established new financial reporting for pensions effective for 2015. Effective beginning 2017, GASB 73 and GASB 82 amend GASB 68, although implementation may occur earlier. Therefore, updates to the Pension Payments indicator will not occur until full implementation of GASB 73 and GASB 82.

#### Formula:

annual pension  
cost/total revenue

#### Source:

Notes; Statement of  
Revenues,  
Expenditures and  
Changes in Fund  
Balance



2011	2012	2013	2014	2015
\$2,872,556	\$2,279,179	\$2,494,850	\$2,326,567	-
\$35,448,091	\$37,638,103	\$43,694,102	\$41,058,635	\$41,689,493
8.1%	6.1%	5.7%	5.7%	0.0%

#### Agency Response